## Welcome to the Tyro FY19 Half Year Investor Presentation 28 February 2019

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# **Items of Business**

- 1. Key Achievements + Highlights
- 2. H1 Results Analysis
- 3. Trading Update + Initiatives
- 4. Chairman's Update
- 5. Q&A

**Robbie Cooke, CEO** 

Prav Pala, CFO

**Robbie Cooke, CEO** 

Kerry Roxburgh, Chairman

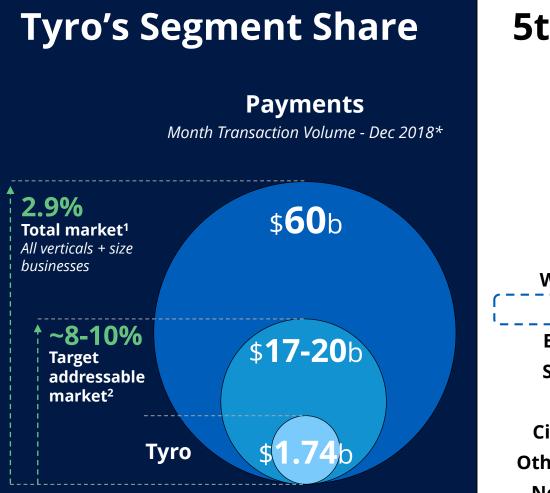


# Key Achievements + Highlights **Robbie Cooke Chief Executive** Officer

### Tyro's DNA

- We are a challenger at heart with an absolute focus on:
  - disrupting the status quo for the benefit of our customers;
  - re-engineering banking and payments to remove friction;
  - putting our customers at the centre of all that we do.
- We work with some amazing businesses and are **genuinely inspired** by their success.
- This is the **essence of being a Tyro** and what drives us as a team.



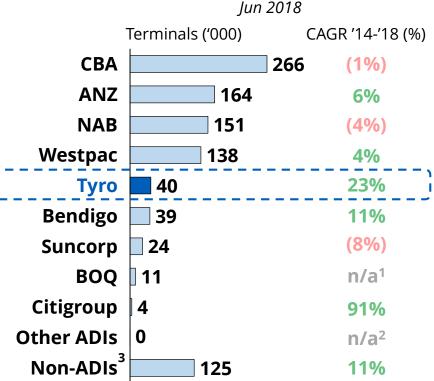


Source: Internal Analysis; RBA; ABS. Note: 1) Total value of credit, debit and charge card transactions; 2) Internal estimate of total value of transactions processed by Retail, Health + Hospitality small and medium businesses. \*Illustration not to scale.

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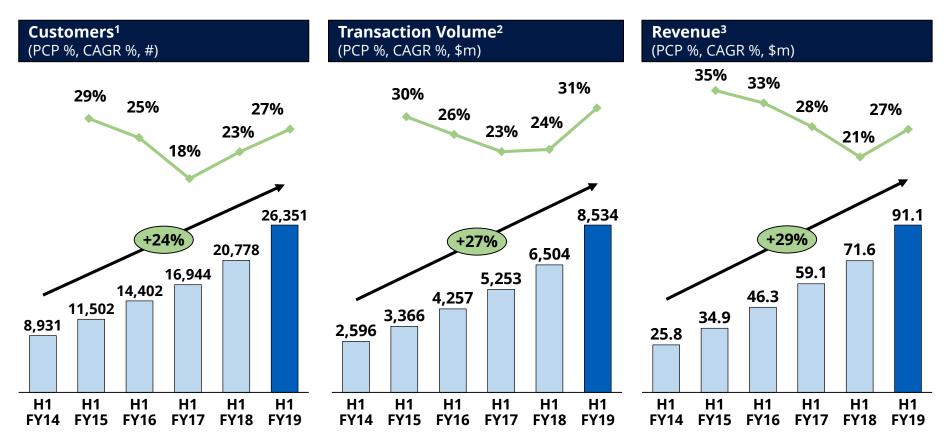
#### **5th Largest**

**EFTPOS Terminals** 



Note: 1) No 2014 data available; 2) Off of a base of 1 terminal; 3) Estimate derived from total terminal market data. Source: APRA; AusPayNet. **TYRO** FY19 HALF YEAR INVESTOR PRESENTATION | FEB 2019 | TYRO.COM

### **Growth Across Key Indicators**

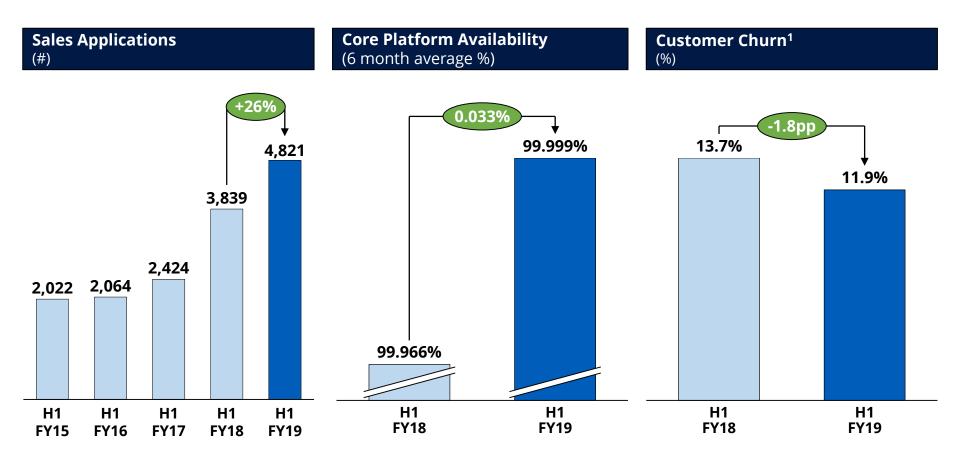


Source: Internal Data. Note: 1) Merchant IDs (MIDs) used as proxy for customers and not representing 'single customer view'; 2) Excludes switching-only transactions processed; 3) Revenue =

7 Fees and commission income + Interest income + Fair value gain on merchant loans + Terminal and accessories sales + Other income.

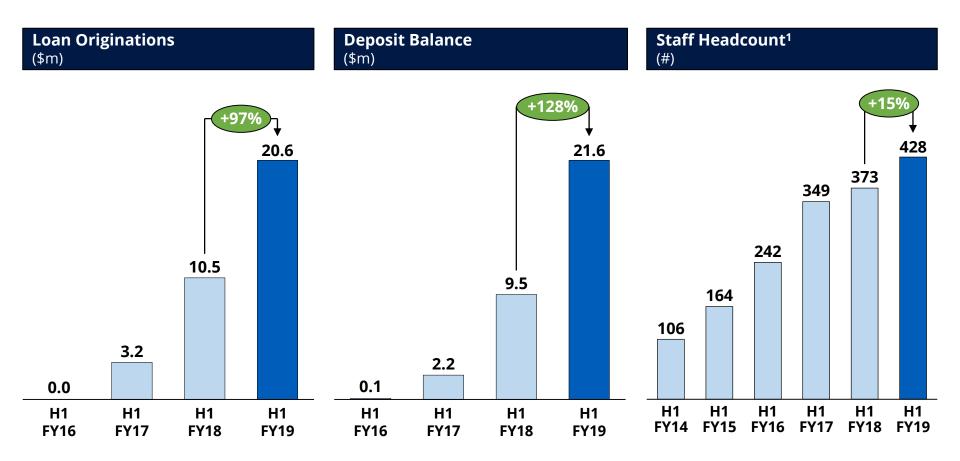
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# **Key Performance Indicators**



8 Source: Internal Data. Note: 1) Merchant IDs (MIDs) used as proxy for customers and not representing 'single customer view'.

# **Key Performance Indicators**



#### **Payments + Banking Operations**



#### **Payments**

- A record 6 months with
   \$8.5 billion transacted, up 31% on prior comparative period.
- A record \$1.74 billion in transaction value in the single month of Dec 2018.
- Now over 260 certified Point-of-Sale (POS) and Practice-Management-System (PMS) partners.



#### Deposits

- Fee-free interest-bearing business bank account.
- **1,734** active Tyro Bank Accounts up from 809.
- **\$21.6 million** of funds on deposit.



#### Cash-flow based unsecured loan repaid via a pre-agreed percentage of daily EFTPOS settlements.

- Almost **\$60 million** in originations since inception.
- Over 50% repeat rate and less than 2% loss rate.<sup>1</sup>

Source: Internal Data. Note: 1) Repeat rate - total number of active subsequent loans divided by

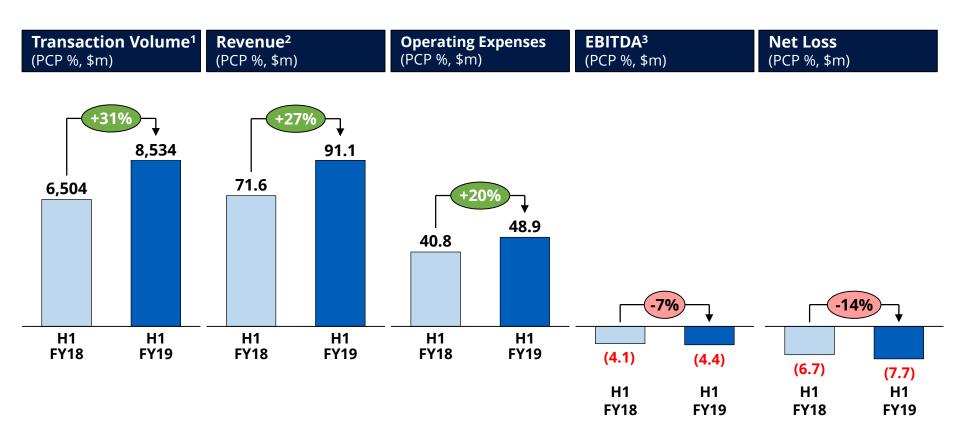
10 total number of active loans as at the end of each period. Loss rate – cumulative lending losses divided by lending balance as at the end of each period.



# H1 Results Analysis

**Prav Pala** Chief Financial Officer

# **Key Financial Metrics**



Source: Internal Data. Note: 1) Excludes switching-only transactions processed; 2) Revenue = Fees

12 and commission income + Interest income + Fair value gain on merchant loans + Terminal and accessories sales + Other income; 3) Includes interest from banking operations.

## **Operating Income – H1FY19**

Key Results	H1FY19	H1FY18	Movement	Movement
	\$'000	\$'000	\$'000	%
Acquiring revenue	88,123	69,169	18,954	27%
Banking revenue	1,301	687	614	89%
Other revenue	1,629	1,782	(153)	(9%)
Total revenue	91,053	71,638	19,415	27%
Less: Scheme, interchange and support fees	(49,393)	(37,055)	(12,338)	(33%)
Less: Other expenses	(501)	(384)	(117)	(30%)
Net operating income	41,159	34,199	6,960	20%

### **Operating Expenses – H1FY19**

Key Results	H1FY19	H1FY18	Movement	Movement
	\$'000	\$'000	\$'000	%
Employee benefits expense (exc. SBP)	29,465	26,378	3,087	12%
Administrative expenses	12,815	9,610	3,205	33%
Marketing expense	1,829	980	849	87%
Bank fee and other expenses	173	100	73	73%
Operating expenses before non-cash items	44,282	37,068	7,214	19%
Depreciation	3,821	3,431	390	11%
Share-based payments expense	792	317	475	150%
Total operating expenses	48,895	40,816	8,079	20%

#### **Financial Review – H1FY19**

Key Results	H1FY19	H1FY18	Movement	Movement
	\$'000	\$'000	\$'000	%
Total revenue	91,053	71,638	19,415	27%
Net operating income	41,159	34,199	6,960	20%
Operating expenses before non-cash items	(44,282)	(37,068)	(7,214)	(19%)
EBITDA	(4,373)	(4,089)	(284)	(7%)
Non-cash items <sup>1</sup>	(4,516)	(3,912)	(604)	(15%)
Passive interest income	1,250	1,220	30	2%
Operating loss before tax	(7,639)	(6,781)	(858)	(13%)
Income tax benefit	(28)	75	(103)	(137%)
Net loss	(7,667)	(6,706)	(961)	(14%)

15 Source: Internal Data. Note: 1) Includes depreciation, share-based payments expense, foreign currency gain or loss and fair value gain on equity instruments.

## **Strong Balance Sheet for Growth**

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H1FY19 \$'000	H2FY18 \$'000	Movement \$'000	Movement %
75,888	85,473	(9,585)	(11%)
148,008	139,558	8,450	6%
44,635	30,017	14,618	49%
88,990	96,473	(7,483)	(8%)
107%	139%	(32pp)	n/a
21,629	11,563	10,066	87%
10,409	7,590	2,819	37%
	\$'000 75,888 148,008 44,635 88,990 107% 21,629	\$'000\$'00075,88885,473148,008139,55844,63530,01788,99096,473107%139%21,62911,563	\$'000\$'000\$'00075,88885,473(9,585)148,008139,5588,45044,63530,01714,61888,99096,473(7,483)107%139%(32pp)21,62911,56310,066

#### **Capital Position (\$m)** 162% 139% 107% 105 96 89 83 69 65 H1 H2 H1 **FY18 FY18 FY19** Total RWA Total Capital 🔶 Capital Ratio



# Trading Update + Initiatives Robbie Cooke

Chief Executive Officer

#### **Initiatives Update**



#### Tap & Save



Mar 2018	Tyro launched Tap & Save.	C
Apr 2018	Recommended deadline for least-cost routing by the House of Representatives. <sup>1</sup>	So
Dec 2018	Over 6,000 merchants have saved collectively over <b>\$2.3</b> <b>million</b> (8.8%) on their Merchant Service Fees since launch. <sup>2</sup>	

Coming Soon General availability of the first use case – integrated loyalty.

Pilot of the integrated booking use case.

Pilot of integrated data insights.

Source: 1) Review of the Four Major Banks (Third Report), House of Representatives Standing
Committee on Economics, December 2017; 2) Internal Data. Note: Forward-looking dates and
features are estimates only and subject to change.

#### **Coming Soon**



- Deal signed with Alipay.
- Gold Coast International Airport + Sydney Airport now live, with Heinemann Australia.
- General availability for Tyro merchants this year.



- Single settlement and reporting across online and in-store channels.
- Speed, reliability and fraud protection.
- Simple and transparent pricing.

**Brand Refresh** 

- Encapsulate the essence and ambition of Tyro.
- Cross-company project kicked off in July 2018.
- New website.
- Roll out in 2019.

## Momentum Continuing in January 2019\*

Key Results	Jan 2019 YTD	Jan 2018 YTD	Movement	<u>Customers YTD</u>		6%
			%	16,835	20,892	26,384
Customers (#) <sup>1</sup>	26,384	20,892	26%	31-Jan-17	31-Jan-18	31-Jan-19
Transaction Volume (\$m) <sup>2</sup>	9,978	7,585	32%	<u>Transaction Vol</u>	ume YTD (\$m) <sup>2</sup>	
Revenue (\$m)³	106.8	83.9	27%	6,108	7,585	9,978
Lending Originations (\$m)	25.0	12.4	101%	31-Jan-17 <u>Revenue YTD (</u> \$	31-Jan-18 5 <u>m)<sup>3</sup></u>	31-Jan-19
Deposit Balance (\$m)	20.9	8.6	144%	68.9	83.9	106.8
*These numbers are neither audited no	or independently re	eviewed.		31-Jan-17	31-Jan-18	31-Jan-19

Source: Internal Data. Note: 1) Merchant IDs (MIDs) used as proxy for customers and not representing 'single customer view'; 2) Excludes switching-only transactions processed; 3) Revenue =

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#### **Outlook for H2 FY19**

New and some increased costs in H2, relating to:

- step-up in marketing activity;
- continued development of Tyro Platform;
- ecommerce solution;
- additional headcount.







# Thank you



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