Welcome to the 2017 Investor Roundtable

6 April 2017

TYRO INNOVATION THAT PAYS

> SMART ACCOUNT

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SMART FUNDING

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Agenda

- Welcome Kerry Roxburgh, Chairman
 Strategy Gerd Schenkel, Chief Executive Officer
- 3. 1H Results Review Prav Pala, Chief Financial Officer
- 4. Q&A Executive Team



Welcome Kerry Roxburgh Chairman



Strategy Gerd Schenkel Chief Executive Officer

We had a successful half

Progress on many fronts

- Continued our growth trajectory
- Maintained attractive customer economics
- Maintained low risk profile
- Invested in future growth



Leadership team renewal

Four new members



Gerd Schenkel CEO Joined Tyro Oct 2016

- 17+ years' in banking and ٠ technology based businesses
- Founder of UBank and Telstra ٠ Digital
- . Previously with The Boston Consulting Group, Citibank, BankWest, NAB and Telstra



Andrew Rothwell Co-Founder **Director of Sales** Joined Tyro 2003

- 20+ years in data networking and computer • server design and manufacture. 14+ years in advanced technology based banking.
- Co-Founded Tyro.
- Worked in startup and large scale companies: Digital Fountain, Inc. Cisco Systems, Inc. Highland Logic Pty Ltd. Australian Software Innovations Pty Ltd. Prime Computer, Inc.



Praveenesh Pala **Chief Financial Officer** Joined Tyro 2014

- Oualified CPA, CFA with 15+ vears in Senior Finance positions
- Previously with PricewaterhouseCoopers, QBE Group, Westfield Group & ING Direct



David Ahern Customer Support Joined Tyro 2007

- David has worked in customer service for most of his career.
- Previously with Ansett Airlines, Qantas, Cisco Systems and IPFX



- **Chief Risk Officer Company Secretary** Joined Tyro 2007
- Risk professional with 20 years in Banking and **Financial Services**
- Previously with Westpac, ٠ EDS



Sascha Hess **Director of Operations** Joined Tyro 2008

- 16+ years experience in information security, engineering and operations across various industries.
- Previously with Ernst & Young, UPC Switzerland, Open Systems AG



Kareem Al-Bassam **Director of Product** Joined Tyro Jan 2017

17+ years in a range of Product, Marketing, Innovation leadership roles at global fin-techs

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- Founded PayPal Credit in Australia; early pioneer in API banking
- Previously with PayPal (US & Australia), S1 Corporation, NetSpend and Card Tech Limited (now ACI)



Michelle Moffatt Head of Internal Audit Joined Tyro 2011

- 15+ years risk and control experience in financial services across Africa, UK, Europe and Australia.
 - Previously with PWC and **Barclays Bank**



Natalie Dinsdale **Director of Marketing** Joined Tyro Jan 2017

- 17+ years experience as an entrepreneur and marketer across a range of Australian and UK financial services challenger organisations
- Previously with Egg (UK's 1st Online Bank), Virgin Money, UBank and Bankwest



Yvette Mandanas Acting Director of HR Joined Tyro 2016

13 years in HR in Technology organisations

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٠ Led the HR functions at Avanade (Accenture/ Microsoft joint venture) and Nearmap



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We are building a 'Services Platform' for Australian SMEs

Technology based and scalable

Building a Services Platform for SMEs

Deliver growth now

- Upgrade sales and marketing
- Refresh value propositions
- Market launch of integrated product portfolio
- Customer centric process automation

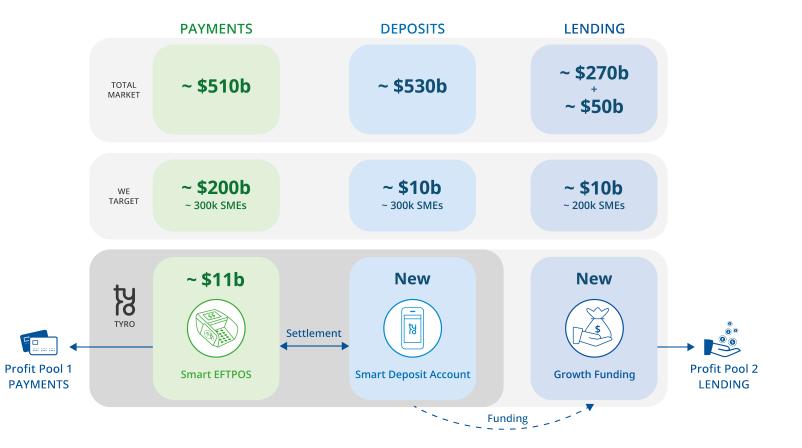
Invest in future growth

- Continued investment in Acquiring product
- Development of talent & evolution of culture
- Advancement of risk managment, technology and engineering capabilities
- Continued product innovation

^{Our goal:} Safe, sustainable & attractive growth Our purpose: We use technology to help SMEs improve & grow their business. k

We operate in three very large markets

Current focus on growing existing product portfolio



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Sources: RBA: Credit & charge card payments. APRA. RBA: Sub \$2M Business Lending. Macquarie research estimate.



- 1. Technology mindset and capability
- 2. Banking licence
- Highly integrated product portfolio –
 within itself and the broader ecosystem



First Half Results Prav Pala Chief Financial Officer

Financial review for the half year ended 31 Dec 2016

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| Profitability | | |
|----------------------------------|------------|--|
| Transaction volume | \$ 5,253 M | |
| Revenue | \$ 59 M | |
| Total operating income | \$ 28 M | |
| Total operating income (% of Txn | \$ 20 W | |
| Volume) | 54 bps | |
| Operating expenses | (\$ 33 M) | |
| Net loss before tax | (\$ 4.5 M) | |
| Net loss after tax | (\$ 3.0 M) | |

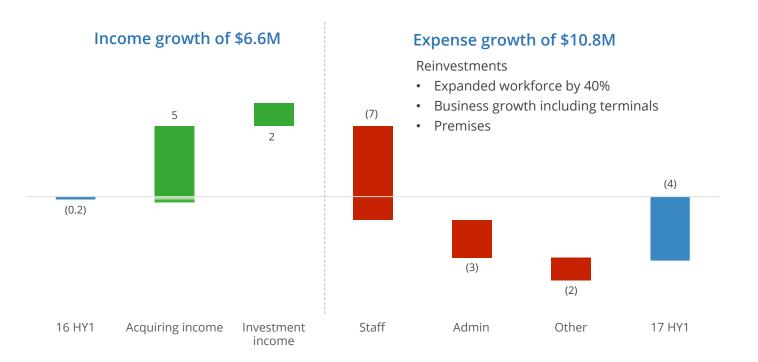
| Balance Sheet | | |
|--------------------------|----------|--|
| | | |
| Cash and Investments | \$ 99 M | |
| Total assets | \$ 142 M | |
| Total liabilities | \$ 14 M | |
| Total regulatory capital | \$ 117 M | |
| Total capital ratio | 207% | |
| Deposits | \$ 2 M | |
| Lending | \$ 2 M | |

Changes since comparative half year

Reinvest for growth

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Profit movement from 16 HY1 to 17 HY1 (\$M)



We continued our growth journey





Revenue (\$M)

Percentage increases as compared to half year ended 31 December 2015

Transaction volume (\$M)

3,366 3,435

■ 14 HY1 ■ 14 HY2 ■ 15 HY1 ■ 15 HY2 ■ 16 HY1 ■ 16 HY2 ■ 17 HY1

2,596 2,654

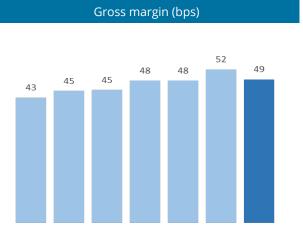
5,253

4,257 4,334

+23%

We maintained attractive customer economics





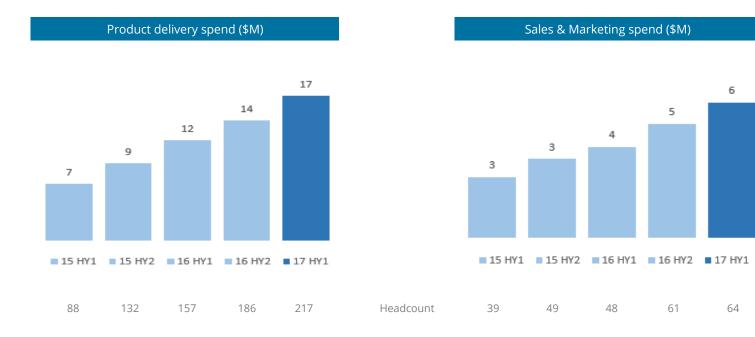
■ 14 HY1 ■ 14 HY2 ■ 15 HY1 ■ 15 HY2 ■ 16 HY1 ■ 16 HY2 ■ 17 HY1



1 Total transaction volume processed / Average number of merchants trading over the year.

We invested for future growth





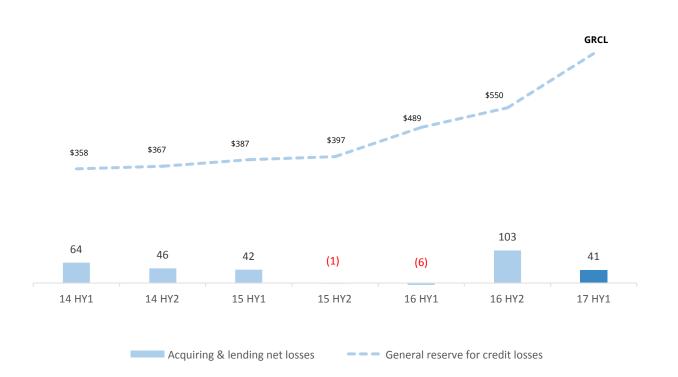
Product delivery comprises total spend on:

- Engineering and Test
- Operations and Security
- Product Management

We maintained a low risk profile



Acquiring & lending net losses (\$k)



We maintained a strong capital position







Q & A Executive Team



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