# Welcome to the 2017 Investor Roundtable

6 April 2017

TYRO INNOVATION THAT PAYS

> SMART ACCOUNT

www.tyro.com

SMART FUNDING

## Safe Harbor

This presentation may contain forward-looking statements that involve risks, uncertainties, and assumptions. If any such risks or uncertainties materialise or if any of the assumptions prove incorrect, Tyro Payments Limited's (**Tyro**) products, services, features, performance and results (including financial performance) could differ materially from the products, services, features, performance and results (including financial performance) described or implied by the forward-looking statements we make. All statements other than statements of historical fact could be deemed forward-looking, including any statements regarding strategies or plans of management for future products and operations, statements of belief, any statements concerning new, planned, or upgraded services or technology developments. The risks and uncertainties referred to above include – but are not limited to – risks associated with developing and delivering new functionality for our products and services as well as new business models. Past performance information given in this presentation is given for illustrative purposes only and should not be relied upon as (and is not) an indication of future performance. Partners or investors who engage with us or customers who contract our services should make sure their decisions are based upon features that are currently available.

Neither Tyro nor any other person makes any representation (express or implied) as to the accuracy or completeness of this presentation, including any forward-looking information, or as to reasonableness of any assumption or input used in the forward-looking information. Tyro does not intend to update or revise forward-looking statements or publish prospective financial information in the future, regardless of whether new information, future events or any other factors affect the information contained in this presentation, except where required by law.

The information contained in this presentation is of a general nature and does not purport to be complete nor to contain all information that an investor or prospective investor in Tyro may require in evaluating whether to deal in Tyro's share or other securities. No part of this presentation constitutes a recommendation with respect to dealing with (including by sale or purchase) of Tyro's shares or other securities. To the maximum extent permitted by law, Tyro, its directors, officers, employees, consultants and advisors expressly disclaim any and all liability for loss or damage suffered by any person, directly or indirectly, as a result of relying on this presentation, including the forward-looking information (whether arising from negligence or otherwise), or as a result of any information contained in, or any omissions from this presentation or the forward-looking information.



## Agenda

- Welcome Kerry Roxburgh, Chairman
  Strategy Gerd Schenkel, Chief Executive Officer
- 3. 1H Results Review Prav Pala, Chief Financial Officer
- 4. Q&A Executive Team



Welcome Kerry Roxburgh Chairman



Strategy Gerd Schenkel Chief Executive Officer

#### We had a successful half

Progress on many fronts

- Continued our growth trajectory
- Maintained attractive customer economics
- Maintained low risk profile
- Invested in future growth



#### Leadership team renewal

#### Four new members



Gerd Schenkel CEO Joined Tyro Oct 2016

- 17+ years' in banking and ٠ technology based businesses
- Founder of UBank and Telstra ٠ Digital
- . Previously with The Boston Consulting Group, Citibank, BankWest, NAB and Telstra



Andrew Rothwell Co-Founder **Director of Sales** Joined Tyro 2003

- 20+ years in data networking and computer • server design and manufacture. 14+ years in advanced technology based banking.
- Co-Founded Tyro.
- Worked in startup and large scale companies: Digital Fountain, Inc. Cisco Systems, Inc. Highland Logic Pty Ltd. Australian Software Innovations Pty Ltd. Prime Computer, Inc.



Praveenesh Pala **Chief Financial Officer** Joined Tyro 2014

- Oualified CPA, CFA with 15+ vears in Senior Finance positions
- Previously with PricewaterhouseCoopers, QBE Group, Westfield Group & ING Direct



**David Ahern Customer Support** Joined Tyro 2007

- David has worked in customer service for most of his career.
- Previously with Ansett Airlines, Qantas, Cisco Systems and IPFX



- **Chief Risk Officer Company Secretary** Joined Tyro 2007
- Risk professional with 20 years in Banking and **Financial Services**
- Previously with Westpac, ٠ EDS



Sascha Hess **Director of Operations** Joined Tyro 2008

- 16+ years experience in information security, engineering and operations across various industries.
- Previously with Ernst & Young, UPC Switzerland, Open Systems AG



Kareem Al-Bassam **Director of Product** Joined Tyro Jan 2017

17+ years in a range of Product, Marketing, Innovation leadership roles at global fin-techs

.

- Founded PayPal Credit in Australia; early pioneer in API banking
- Previously with PayPal (US & Australia), S1 Corporation, NetSpend and Card Tech Limited (now ACI)



Michelle Moffatt Head of Internal Audit Joined Tyro 2011

- 15+ years risk and control experience in financial services across Africa, UK, Europe and Australia.
  - Previously with PWC and **Barclays Bank**



Natalie Dinsdale **Director of Marketing** Joined Tyro Jan 2017

- 17+ years experience as an entrepreneur and marketer across a range of Australian and UK financial services challenger organisations
- Previously with Egg (UK's 1st Online Bank), Virgin Money, UBank and Bankwest



**Yvette Mandanas** Acting Director of HR Joined Tyro 2016

13 years in HR in Technology organisations

٠

٠ Led the HR functions at Avanade (Accenture/ Microsoft joint venture) and Nearmap



٠

#### We are building a 'Services Platform' for Australian SMEs

#### Technology based and scalable

### **Building a Services Platform for SMEs**

Deliver growth now

- Upgrade sales and marketing
- Refresh value propositions
- Market launch of integrated product portfolio
- Customer centric process automation

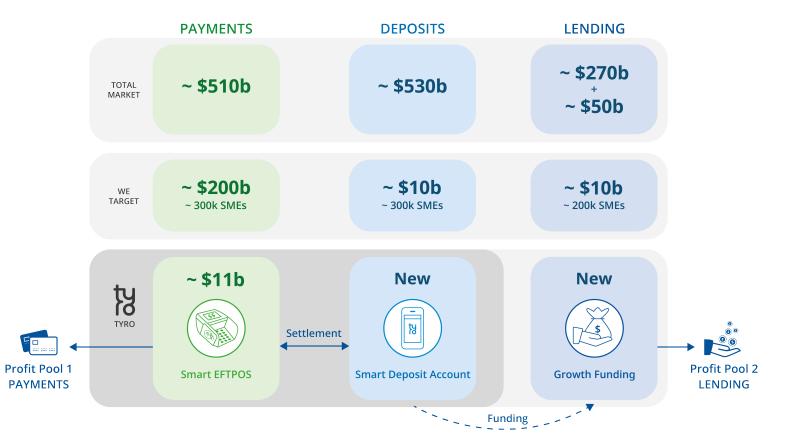
Invest in future growth

- Continued investment in Acquiring product
- Development of talent & evolution of culture
- Advancement of risk managment, technology and engineering capabilities
- Continued product innovation

<sup>Our goal:</sup> Safe, sustainable & attractive growth Our purpose: We use technology to help SMEs improve & grow their business. k

#### We operate in three very large markets

Current focus on growing existing product portfolio



Ŋ

Sources: RBA: Credit & charge card payments. APRA. RBA: Sub \$2M Business Lending. Macquarie research estimate.



- 1. Technology mindset and capability
- 2. Banking licence
- Highly integrated product portfolio –
  within itself and the broader ecosystem



## First Half Results Prav Pala Chief Financial Officer

### Financial review for the half year ended 31 Dec 2016

4	
	U.
7	2
	U

Profitability		
Transaction volume	\$ 5,253 M	
Revenue	\$ 59 M	
Total operating income	\$ 28 M	
Total operating income (% of Txn	\$ 20 W	
Volume)	54 bps	
Operating expenses	(\$ 33 M)	
Net loss before tax	(\$ 4.5 M)	
Net loss after tax	(\$ 3.0 M)	

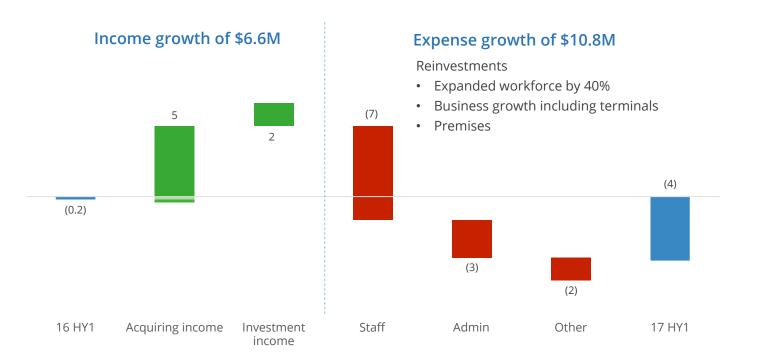
Balance Sheet		
Cash and Investments	\$ 99 M	
Total assets	\$ 142 M	
Total liabilities	\$ 14 M	
Total regulatory capital	\$ 117 M	
Total capital ratio	207%	
Deposits	\$ 2 M	
Lending	\$ 2 M	

#### Changes since comparative half year

Reinvest for growth

# Ŋ

#### Profit movement from 16 HY1 to 17 HY1 (\$M)



#### We continued our growth journey





Revenue (\$M)

Percentage increases as compared to half year ended 31 December 2015

Transaction volume (\$M)

3,366 3,435

■ 14 HY1 ■ 14 HY2 ■ 15 HY1 ■ 15 HY2 ■ 16 HY1 ■ 16 HY2 ■ 17 HY1

2,596 2,654

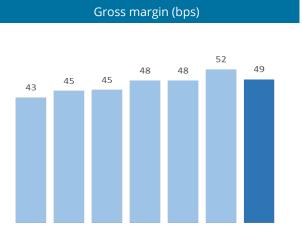
5,253

4,257 4,334

+23%

#### We maintained attractive customer economics





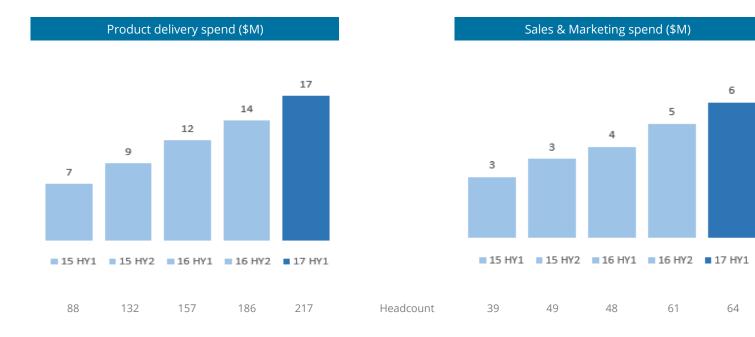
■ 14 HY1 ■ 14 HY2 ■ 15 HY1 ■ 15 HY2 ■ 16 HY1 ■ 16 HY2 ■ 17 HY1



1 Total transaction volume processed / Average number of merchants trading over the year.

#### We invested for future growth





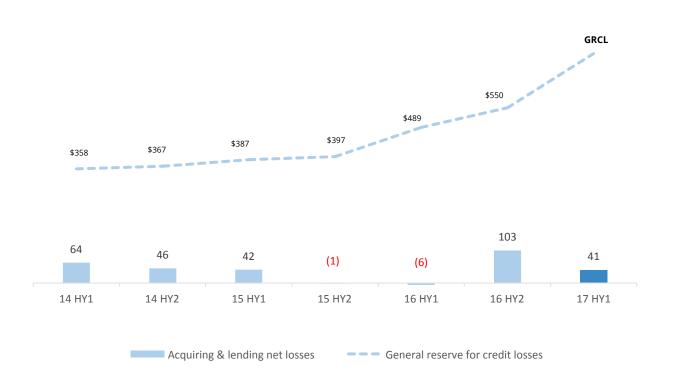
#### Product delivery comprises total spend on:

- Engineering and Test
- Operations and Security
- Product Management

### We maintained a low risk profile



#### Acquiring & lending net losses (\$k)



#### We maintained a strong capital position







## Q & A Executive Team



2017 Investor Roundtable

6 April 2017

TYRO INNOVATION THAT PAYS

\$

SMART ACCOUNT

www.tyro.com

\$ SMART FUNDING